



# Missouri National Guard Annual Report



A Special Edition of the Bear Facts



Gov. Matt Blunt

STATE OF MISSOURI  
OFFICE OF THE ADJUTANT GENERAL  
JEFFERSON CITY  
65101

King E. Sidwell  
Major General

2012 MILITIA DRIVE  
(202) 616-2010

Dear Governor Blunt:

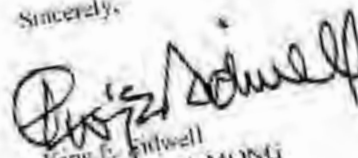
I am pleased to report the continued growth in structure, end strength and capabilities of the Missouri National Guard to respond to the needs of the citizens of our state. In the last four years the Missouri National Guard has been called upon 12 times within the state and 2 times through the Emergency Mutual Assistance Compact to respond to domestic emergencies. Our response to domestic emergencies has been timely and effective to provide much needed relief and comforting respect at the local, state and national levels.

In the past four years, we have increased our authorized force structure and assigned end strength by 20 percent. We have received new equipment fieldings which both enhance our ability to respond to domestic emergencies and posture our units for success in their federal mission.

The transformation of the Missouri National Guard from a strategic reserve to an operational force has manned our ranks with a seasoned veteran population, while our frequent domestic disaster response has honed a high density of personnel with experience in domestic emergency response.

In summary, we, as your most visible measure of executive resolve, remain Always Ready, and Always There to support our state and nation.

Sincerely,

  
King E. Sidwell  
Major General, MONG  
The Adjutant General



Maj. Gen. King E. Sidwell

# MISSOURI NATIONAL GUARD

## 2008 ANNUAL REPORT

Maj. Gen. King E. Sidwell  
Adjutant General

Command Sgt. Maj. Matt Jenkins  
State Command Sergeant Major

### MISSION

The Missouri National Guard has a long, proud history of serving the state and nation. With more than 11,500 Soldiers and Airmen, the Missouri National Guard stands ready to meet its dual state and federal mission.

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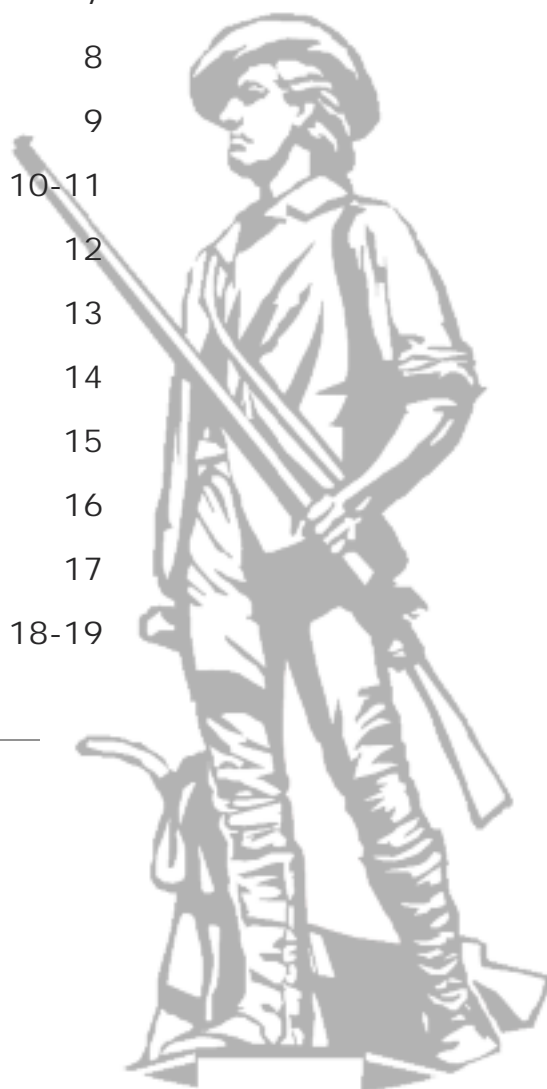
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# STATE EMERGENCY DUTY

## MISSION

The Missouri National Guard's state mission is to support the governor by providing trained personnel and equipment to protect life and property, and to maintain peace, order and public safety.

DATE	FORCE	EMERGENCY	AREA
December 2007	250 Soldiers & Airmen	Ice storms	Southwest/Northeast Missouri
February 2008	30 Soldiers	Ice storms	Southeast Missouri
March 2008	25 Soldiers	Flood	Southeast Missouri
May 2008	20 Soldiers	Tornado	Southwest Missouri
June/July 2008	1,200 Soldiers & Airmen	Flood	Northeast Missouri
September 2008	1,200 Soldiers	Hurricane	Louisiana

## CAPABILITIES

### Aviation *Army/Air Guard*

- ♦ Airport operations
- ♦ Command and control aircraft
- ♦ Supplies and equipment distribution
- ♦ Reconnaissance
- ♦ Search and rescue
- ♦ Security operations

### Engineer *Army/Air Guard*

- ♦ Barrier construction
- ♦ Health and wellness checks
- ♦ Horizontal and vertical construction
- ♦ Route clearance
- ♦ Search and rescue
- ♦ Security operations

### Infantry *Army Guard*

- ♦ Health and wellness checks
- ♦ Search and rescue
- ♦ Security operations

### Medical *Army/Air Guard*

- ♦ Health and wellness checks
- ♦ Medical assistance
- ♦ Sustainment operations

### Military Police *Army/Air Guard*

- ♦ Health and wellness checks
- ♦ Search and rescue
- ♦ Security operations

### Signal *Army/Air Guard*

- ♦ Communications
- ♦ Network security

### Support Units *Army/Air Guard*

- ♦ Health and wellness checks
- ♦ Medical assistance
- ♦ Sustainment operations

### Transportation *Army/Air Guard*

- ♦ Distribution of supplies/equipment
- ♦ On- and off-road transportation





# FEDERAL DEPLOYMENTS

## MISSION

The Missouri National Guard supports national military objectives by providing trained and equipped troops for federal mobilization. From October 2007 through September 2008, the Missouri National Guard had 1,500 Soldiers and 275 Airmen deployed around the world in support of the Global War on Terrorism and the Balkan peace enforcement missions.

## UNITS DEPLOYED OVERSEAS, FY-08

- ♦ Joint Force Headquarters –  
Missouri (Elements) . . . . . Jefferson City
- ♦ 131st Fighter Wing . . . . . St. Louis
- ♦ 139th Airlift Wing . . . . . St. Joseph
- ♦ 157th Air Operations Group . . . . . Jefferson Barracks
- ♦ 35th Engineer Brigade . . . . . Fort Leonard Wood
- ♦ 70th Troop Command . . . . . Jefferson Barracks
- ♦ 110th Maneuver Enhancement Brigade . . . . . Kansas City
- ♦ 135th Rear Operations Center . . . . . St. Louis
- ♦ 1-106th Aviation . . . . . Fort Leonard Wood
- ♦ 129th Field Artillery, Headquarters,  
Headquarters Service Battery . . . . . Maryville
- ♦ Battery A, 129th Field Artillery . . . . . Albany
- ♦ Battery D, 129th Field Artillery . . . . . Independence
- ♦ 1128th Forward Support Company . . . . . Marshall
- ♦ 135th Signal Company  
(Network Support Detachment) . . . . . Lexington
- ♦ 735th Force Provider (Quartermaster) Company . . . . . DeSoto
- ♦ 1138th Engineer Company (Sappers) . . . . . Farmington
- ♦ 1175th Military Police Company . . . . . St. Clair
- ♦ 2175th Military Police Company . . . . . Hannibal
- ♦ 3175th Military Police Company . . . . . Warrenton
- ♦ 1175th/3175th Military Police Platoon . . . . . St. Clair/Warrenton
- ♦ 70th Mobile Public Affairs Detachment . . . . . Jefferson City
- ♦ Det. 1, 35th Infantry Division . . . . . Kansas City
- ♦ Agri-Business Development Team . . . . . Springfield
- ♦ Embedded Training Team,  
Afghanistan National Army . . . . . Statewide



# FINANCIAL INFORMATION

## FISCAL YEAR 2008

CITY	TOTAL
ALBANY . . . . .	\$3,638,009
ANDERSON . . . . .	\$522,949
AURORA . . . . .	\$1,372,943
BOONVILLE . . . . .	\$440,471
CAPE GIRARDEAU . . . . .	\$3,635,281
CARROLLTON . . . . .	\$284,422
CARTHAGE . . . . .	\$865,668
CENTERTOWN . . . . .	\$1,056,902
CHILLICOTHE . . . . .	\$1,131,121
CLINTON . . . . .	\$548,923
COLUMBIA . . . . .	\$6,719,261
DeSOTO . . . . .	\$958,518
DEXTER . . . . .	\$846,490
DONIPHAN . . . . .	\$511,547
FARMINGTON . . . . .	\$5,092,013
FESTUS . . . . .	\$3,285,773
FREDRICKTOWN . . . . .	\$1,191,569
FORT LEONARD WOOD . . . . .	\$15,849,481
FULTON . . . . .	\$1,500,315
HANNIBAL . . . . .	\$1,031,900
HARRISONVILLE . . . . .	\$1,949,021
INDEPENDENCE . . . . .	\$3,843,215
JACKSON . . . . .	\$683,941
JEFFERSON BARRACKS • Army . . . . .	\$9,332,732
JEFFERSON BARRACKS • Air . . . . .	\$11,631,256
JEFFERSON CITY . . . . .	\$107,639,967
JOPLIN . . . . .	\$3,341,847
KANSAS CITY . . . . .	\$19,418,229
KENNETT . . . . .	\$419,043
KIRKSVILLE . . . . .	\$528,812
LAMAR . . . . .	\$778,888
LEBANON . . . . .	\$1,218,367
LEXINGTON . . . . .	\$4,324,939
MACON . . . . .	\$1,369,710
MARSHALL . . . . .	\$4,624,799
MARYVILLE . . . . .	\$4,401,793
MEXICO . . . . .	\$698,168
MOBERLY . . . . .	\$827,851
MONETT . . . . .	\$960,426
NEOSHO • Camp Crowder . . . . .	\$1,194,126
NEVADA • Camp Clark . . . . .	\$5,192,542
PERRYVILLE . . . . .	\$636,758
PIERCE CITY . . . . .	\$1,070,322
POPLAR BLUFF . . . . .	\$3,265,927
PORTAGEVILLE . . . . .	\$558,686
RAYTOWN • Field Maintenance Shop . . . . .	\$551,302
RICHMOND . . . . .	\$449,866
ROLLA . . . . .	\$993,856
SALEM • Military Honors Team . . . . .	\$35,553
SEDALIA . . . . .	\$2,780,196
SIKESTON . . . . .	\$560,937
SPRINGFIELD . . . . .	\$106,876,223
ST. CLAIR . . . . .	\$1,266,796
ST. JOSEPH • Air . . . . .	\$60,963,540
ST. JOSEPH • Army . . . . .	\$3,179,277
ST. LOUIS • Air . . . . .	\$57,245,782
ST. LOUIS • Army . . . . .	\$2,697,794
ST. PETERS . . . . .	\$832,153
TRENTON . . . . .	\$1,865,436
WARRENSBURG . . . . .	\$3,505,829
WARRENTON . . . . .	\$2,682,371
WEST PLAINS . . . . .	\$721,273
WHITEMAN AIR FORCE BASE . . . . .	\$14,177,948
<b>TOTAL:</b>	<b>\$501,781,054</b>



### ECONOMIC IMPACT

Traditional Guard Pay . . . . .	\$109,611,923
Active Guard Pay . . . . .	\$46,538,854
Civil Service Technician - State . . . . .	\$98,674,011
Mobilized Pay . . . . .	\$54,961,257

**TOTAL GUARD RELATED PAYROLLS:** \$309,786,045

Total Local Contracts -	
Supplies, Equipment, Maintenance, Repair . . . . .	\$174,227,498
Local Construction Projects . . . . .	\$17,767,511

**TOTAL EXPENDED LOCALLY:** \$191,995,009

Federal State Emergency Duty	
Reimbursement * . . . . .	\$1,753,811

**TOTAL STATE EXPENDITURES:** \$503,534,865

x Gross Income Multiplier  
for Missouri 1.597

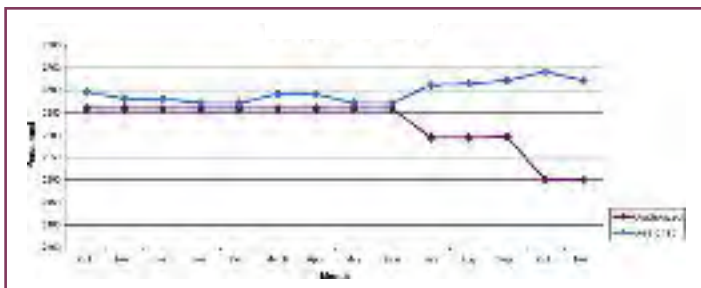
**TOTALECONOMIC IMPACT:** \$804,145,179

\* Federal State Emergency Duty reimbursement is not reflected in community totals

# STATE OF THE MISSOURI NATIONAL GUARD

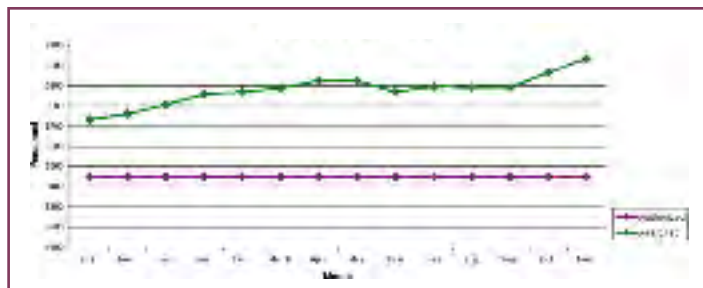
## STRENGTH

### AIR NATIONAL GUARD



The Missouri Air National Guard achieved 108.8 percent strength with 2,722 Airmen.

### ARMY NATIONAL GUARD



The Missouri Army National Guard achieved 105.2 percent strength with 8,890 Soldiers.

## ORGANIZATION

- The Army National Guard has transformed its units to support the Global War on Terrorism. Continued recruiting success has resulted in the acquisition of a light infantry battalion, a multi-functional medical battalion headquarters and an additional light engineer (Sapper) company.
- The Aviation Classification and Repair Activity Depot became a Theater Aviation Sustainment Maintenance Group. Located in Springfield and

Lebanon, the unit will continue with the same basic mission, but add 141 positions. Parts of the unit will deploy to Kuwait in 2010.

- Guard capabilities are spread out over 63 communities statewide. Therefore, no single portion of the state can be significantly impacted in a way that effectively removes a complete capability from the Missouri Guard's inventory.

## EQUIPMENT

- The Missouri Guard is currently equipped at 61 percent of critical dual-use equipment necessary for sufficient response to state and federal missions.
- Missouri National Guard equipment experienced very high levels of use during the past year as a result of annual training and emergency duty.

- The Missouri National Guard continues to receive new equipment at historically record levels. Examples of equipment types received during the year include light and medium trucks, trailers and navigation equipment.

## OPERATIONAL FORCES

- The National Guard is an operational force, not a reserve.
- More combat veterans populate the National Guard's ranks than any time since World War II.
- Missouri developed and implemented a cutting edge partnership program including National Guard Bureau, the University of Missouri and Missouri

Farm Bureau to help Afghanistan reconstruct its agriculture industry. Missouri's first Agri-Business Development Team returned from Afghanistan in late 2008. The 48 Soldier team facilitated agricultural reconstruction in Nangarhar Province. A second team, made up of Army and Air Guard personnel, deployed in December 2008.

## PLANNING AND PREPAREDNESS

- In 2008, the Missouri National Guard focused its efforts on strategic, capability-based planning and training to respond to emergencies. This framework provides predictability and scalability to contingencies that occur throughout the state. These plans also enable commanders to create their own tactical plans for their required capabilities.
- The Guard revised the Emergency Response Operations Plan and created the Military Support to Civil Authorities Standing Operating Procedures manual, a "How To" book for all levels during emergency response operations.
- In 2009, the Guard will finalize the Cracked Earth, Pandemic Influenza and Continuity of Operations plans.
- In 2008, the Guard conducted Liaison Officer Training to train Guardsmen

as liaisons to civil authorities during state emergencies. The training will be offered again in 2009.

- The Chemical, Biological, Radiological/Nuclear, and High Yield Explosive Enhanced Response Force Package and the Civil Support Team will conduct national-level external evaluations in 2009. The Guard also participated in an earthquake scenario communication exercise in December 2008 and will participate in Vigilant Guard with Iowa in June 2009.
- The Guard was tasked by the governor to employ 13 times over the last 18-24 months. This would have been impossible without competent professionals leading Soldiers and Airmen at the tactical level.
- The Missouri National Guard remains 'Always ready, always there.'



# 35TH ENGINEER BRIGADE

## FORT LEONARD WOOD



### MISSION

The 35th Engineer Brigade, based at Fort Leonard Wood, undertakes, plans, integrates, and directs the execution of engineer missions conducted by the 1140th Engineer Battalion in Cape Girardeau and the 203rd Engineer Battalion in Joplin.

When federalized, the brigade mobilizes with three to five mission-tailored engineer battalions and augments engineer units organic to corps and division.

The 35th Engineer Brigade provides technical and tactical guidance, as well as command and control, to its teams, companies and battalions.



### ORGANIZATION

Brig. Gen. David Irwin  
Command Sgt. Maj. Ray D. Harding

Headquarters, Headquarters Company

Fort Leonard Wood

1140th Engineer Battalion

Cape Girardeau

- ♦ Headquarters Company - Cape Girardeau
- ♦ 220th Engineer Company (Horizontal) - Festus
- ♦ 1438th Engineer Company (Multi-Role Bridge Company) - Macon/Kirksville

- ♦ Forward Support Company - Cape Girardeau
- ♦ 880th Engineer Team (Haul) - Perryville
- ♦ 1138th Engineer Company (Sapper) - Farmington/Fredericktown

203rd Engineer Battalion

Joplin

- ♦ Headquarters Company - Joplin
- ♦ Forward Support Company - Joplin
- ♦ 294th Engineer Company (Equipment Support) - Carthage/Anderson

- ♦ 117th Engineer Team (Asphalt) - Monett
- ♦ 1141st Engineer Company (Sapper) - Kansas City
- ♦ 276th Engineer Company (Vertical) - Pierce City

### HIGHLIGHTS

- ♦ Mobilized the 1138th Engineer Company (Sapper) and Brigade Headquarters Company, which commanded two engineer battalions with a combined strength of 1,100 Soldiers, in support of Operation Iraqi Freedom
- ♦ Provided an engineer company (made up of elements of the 220th and 1438th Engineer Companies, 880th Engineer Team and 203rd Engineer Battalion) to hold back Mississippi River flood waters in June and July
- ♦ Provided an engineer battalion made up of

Headquarters Company/ Forward Support Company 203rd Engineer Battalion, 294th Engineer Company, 1141st Engineer Company (Sapper), 220th Engineer Company (Horizontal), and 880th Engineer Team (Haul) - to clear roads and provide engineer support to Louisiana during and after Hurricane Gustav

- ♦ Exceeded 100 percent strength for the second consecutive year with a combined authorized strength of 1,381- assigned strength is 1,433, or, 103.8 percent





# 110TH MANEUVER ENHANCEMENT BRIGADE

## KANSAS CITY

### ORGANIZATION

Col. Randy Alewel  
Command Sgt. Maj. Mike Lederle

#### 1-129th Field Artillery Battalion

Maryville

- ♦ Headquarters Battery - Maryville
- ♦ Battery B - Chillicothe
- ♦ 1128th Forward Support Company - Marshall/Richmond
- ♦ Battery A - Albany
- ♦ Battery D - Independence

#### 35th Special Troops Battalion

St. Joseph

- ♦ Headquarters Company - St. Joseph/Kansas City
- ♦ Det. 1, 35th Infantry Division Tactical Command Post - Kansas City
- ♦ Company A - Tiffany Springs/Kansas City/St. Joseph
- ♦ Det. 1, 35th Infantry Division Headquarters - Kansas City

#### 311th Brigade Support Battalion

Lexington

- ♦ Headquarters Detachment - Lexington
- ♦ Company B - Centertown/Lexington
- ♦ Company A - Nevada/Lamar
- ♦ 548th Transportation Company - Trenton/Centertown

#### 135th Signal Company

Lexington

### HIGHLIGHTS

- ♦ Deployed a large portion of the brigade to Kosovo and has 675 Soldiers total in the Global War on Terrorism
- ♦ Welcomed home more than 70 Citizen-Soldiers from Detachment 1, Headquarters, 35th Infantry Division, after a yearlong deployment to Kosovo, during which the nation declared its independence
- ♦ Helped the 35th Infantry Division become the first

National Guard division to become the first division to become completely fielded in the new Army Battle Command System

- ♦ Took over as Multi-National Task Force-East at Camp Bondsteel, Kosovo, responsible for command and control for eight task forces made up of elements from nine states and three countries



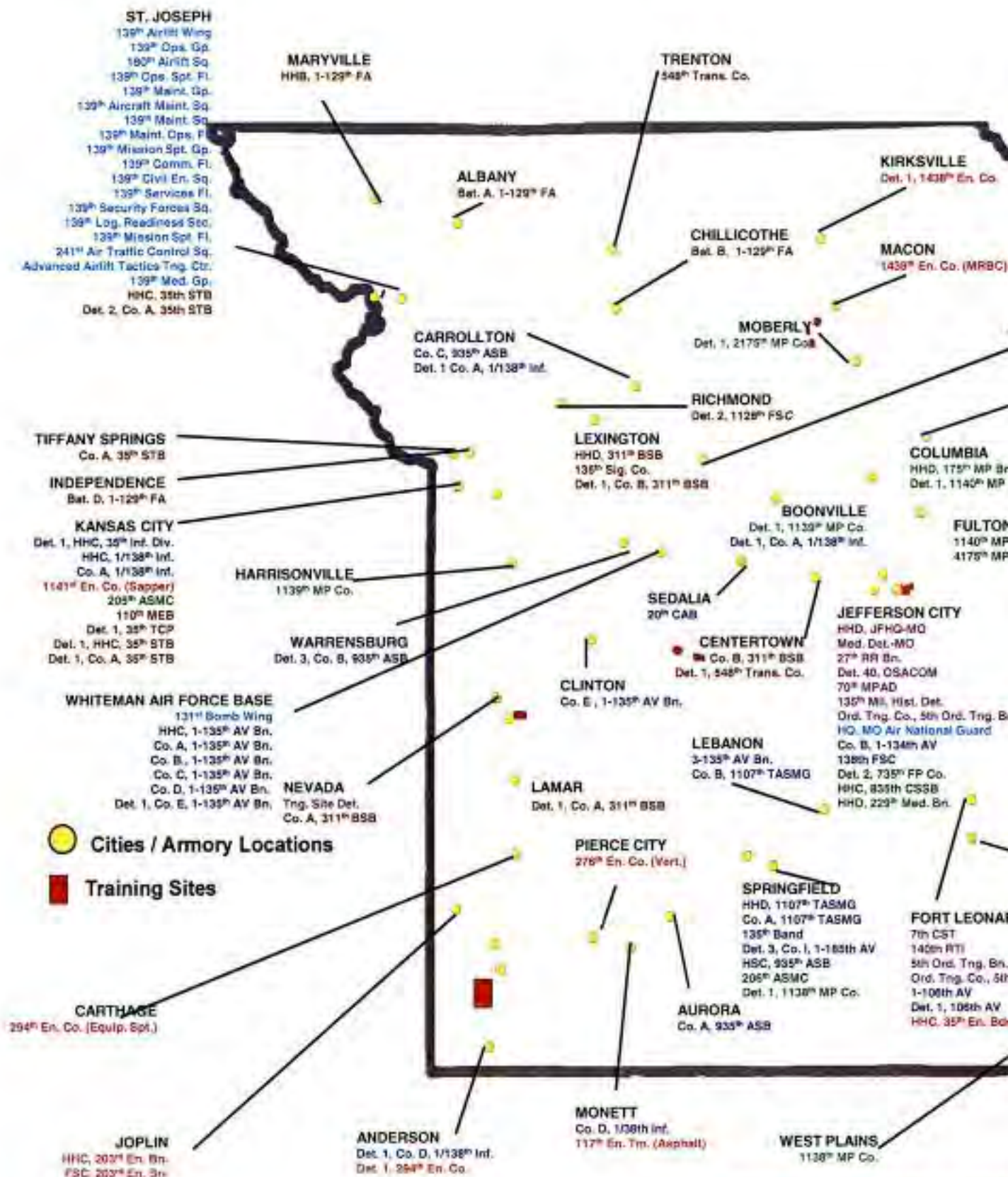
### MISSION

In 2008, the 110th Maneuver Enhancement Brigade became the first such brigade to deploy overseas in support of the Kosovo Force-10 peace-keeping mission. The brigade enables, enhances, and protects the operational and tactical freedom of action of supported force.

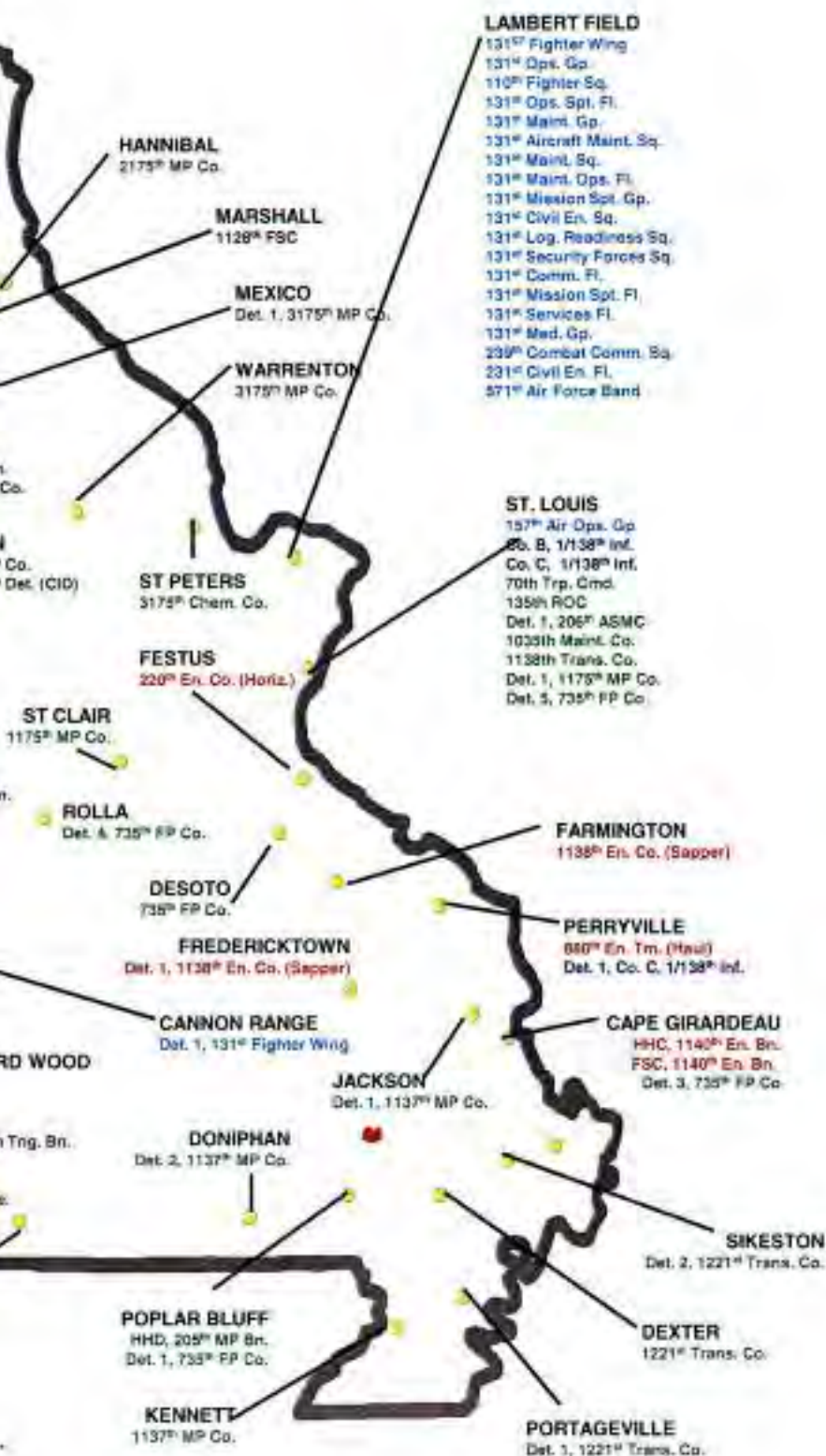
The brigade receives and integrates mission-tailored forces to brigade combat teams and support brigades.

It commands and controls forces necessary to conduct security and functional operations in a designated area of operations to enable force application, focused logistics, battle space awareness and protection.









## ACRONYM GUIDE

ASMC	Area Support Medical Company
ASB	Aviation Support Battalion
AV	Aviation
Bat.	Battery
Bde.	Brigade
Bn.	Battalion
BSB	Brigade Support Battalion
CAB	Combat Aviation Brigade
Chem.	Chemical
CID	Criminal Investigation Division
Cmd.	Command
Co.	Company
Comm.	Communications
CSSB	Combat Sustainment Support Battalion
CST	Civil Support Team
Ctr.	Center
Det.	Detachment
Div.	Division
En.	Engineer
Equip.	Equipment
FA	Field Artillery
Fl.	Flight
FP	Force Provider
FSC	Forward Support Company
Gp.	Group
HHB	Headquarters and Headquarters Battery
HHC	Headquarters and Headquarters Company
HHD	Headquarters and Headquarters Detachment
HSC	Headquarters Support Company
Hist.	History
Horiz.	Horizontal
JFHQ-MO	Joint Force Headquarters - Missouri
Log.	Logistics
Maint.	Maintenance
MEB	Maneuver Enhancement Brigade
Med.	Medical
Mil.	Military
MP	Military Police
MPAD	Mobile Public Affairs Detachment
MRBC	Multi-Role Bridge Company
Ops.	Operations
Ord.	Ordnance
OSACOM	Operational Support Airlift Command
Plt.	Platoon
ROC	Rear Operations Center
RR	Recruiting and Retention
RTI	Regional Training Institute
Sec.	Section
Spt.	Support
Sq.	Squadron
STB	Special Troops Battalion
Tac.	Tactical
TASMG	Theater Aviation Sustainment Maintenance Group
TCP	Tactical Command Post
Tm.	Team
Tng.	Training
Trans.	Transportation
Trp.	Troop
Vert.	Vertical

# 70TH TROOP COMMAND

## JEFFERSON BARRACKS



### MISSION

The 70th Troop Command controls, commands, and supervises its assigned Army National Guard units.

The command ensures its units are trained and equipped for immediate expansion to war strength and available for service in wartime, during national emergencies or to augment the active Army.

During state emergency duty, the 70th Troop Command supports civil authorities in the protection of life and property and the preservation of peace, order and public safety under competent orders of state authorities.



### ORGANIZATION

Col. Michele A. Melton  
Command Sgt. Maj. Robert E. Aegerter

#### 135th Support Detachment (Rear Operations Center)

St. Louis

- ♦ 1138th Transportation Company - Jefferson Barracks
- ♦ 3175th Chemical Company - St. Peters
- ♦ 1221st Transportation Company - Dexter/Portageville/Sikeston

#### 175th Military Police Battalion

Columbia

- ♦ Headquarters Detachment - Columbia
- ♦ 1139th MP Company - Harrisonville/Boonville
- ♦ 1140th MP Company (Guard)- Fulton/Columbia
- ♦ 2175th MP Company - Hannibal/Moberly
- ♦ 3175th MP Company - Warrenton/Mexico
- ♦ 4175th MP Detachment (CID) - Fulton

#### 205th Military Police Battalion

Poplar Bluff

- ♦ Headquarters Company - Poplar Bluff
- ♦ 1137th MP Company - Kennett/Jackson/Doniphan
- ♦ 1138th MP Company - West Plains/Springfield
- ♦ 1175th MP Company - St. Clair/St. Louis

#### 229th Multifunctional Medical Battalion

Jefferson City

- ♦ Headquarters Detachment - Jefferson City
- ♦ 206th Area Support Medical Company - Springfield/St. Louis
- ♦ 205th Area Support Medical Company - Kansas City

#### 835th Combat Sustainment Support Battalion

Jefferson City

- ♦ Headquarters Company - Jefferson City
- ♦ 1035th Maintenance Company - Jefferson Barracks
- ♦ 735th Force Provider Company - DeSoto/Poplar Bluff Jefferson City/Cape Girardeau/Rolla/Jefferson Barracks

### HIGHLIGHTS

- ♦ Deployed more than 700 Soldiers from military police, transportation, medical and logistical support units to Louisiana in support of Operation Show-Me Hurricane Gustav Relief
- ♦ Deployed more than 650 Soldiers in support of Operations Iraqi Freedom and Enduring Freedom, as well as the NATO-led Kosovo peacekeeping mission
- ♦ Activated the 229th Multifunctional Medical Battalion during 2008, providing the first battalion-level

command and control element for medical units in the Missouri Army National Guard since the deactivation of the 205th Area Support Medical Battalion

- ♦ Saw the 1221st Transportation Company named the winner of the 2007 Army Award for Maintenance Excellence in May
- ♦ Announced Capt. Joy Grimes, commander of the 3175th Military Police Company, as a winner of the General Douglas MacArthur Leadership Award in March





# 20TH COMBAT AVIATION BRIGADE

## SEDALIA

### ORGANIZATION

Col. John M. Anderson  
Command Sgt. Maj. Robert H. Maze, Jr.

#### 1-135th Aviation Battalion

Whiteman Air Force Base

- ♦ Headquarters Company - Whiteman Air Force Base
- ♦ Company A - Whiteman Air Force Base
- ♦ Company B - Whiteman Air Force Base
- ♦ Company C - Whiteman Air Force Base
- ♦ Company D - Whiteman Air Force Base
- ♦ Company E - Whiteman Air Force Base/Clinton

#### 3-135th Aviation Battalion

Lebanon

- ♦ Headquarters Company - Lebanon
- ♦ 1-106th Aviation - Fort Leonard Wood
- ♦ Company B, 1-134th Aviation Company - Jefferson City
- ♦ Det. 1, 106th Aviation Regiment- Fort Leonard Wood

#### 935th Aviation Support Battalion

Springfield

- ♦ Headquarters Company - Springfield
- ♦ Company A - Aurora
- ♦ Det. 3, Company B - Warrensburg
- ♦ Company C - Carrollton

#### 1107th Theater Aviation Sustainment and Maintenance Group

Springfield

- ♦ Headquarters Detachment - Springfield
- ♦ Company A - Springfield
- ♦ Company B - Lebanon
- ♦ 135th Army Band - Springfield
- ♦ Det. 3, Company I, 1-185th Theater Aviation - Springfield

#### 1-138th Infantry Battalion

Kansas City

- ♦ Headquarters Company - Kansas City
- ♦ Company A - Kansas City
- ♦ Det. 1, Company A - Boonville
- ♦ Company B - St Louis
- ♦ Det. 1, Company C - Perryville
- ♦ Company C - St Louis
- ♦ Det. 1, Company D - Anderson
- ♦ Company D - Monett
- ♦ 138th Forward Support Company - Jefferson City

### HIGHLIGHTS

- ♦ Held annual training at Fort McCoy, Wisc., where brigade Soldiers used weapons simulators and live ranges, and underwent convoy simulations training, convoy live fire training and lanes training in June
- ♦ Were able to execute ranges and lanes training for the brigade, exercise C-2 and flight operations training for

- fixed wing support, and pilot training for the security and support company thanks to the 3-135th Aviation
- ♦ Saw the 1-135th Aviation safely execute 3023 flight hours over the year, including day and night live-fire exercise during annual training
- ♦ Mobilized Company C, 1-106th Aviation, along with detachments from Headquarters, D and E Companies, for its second Iraq tour
- ♦ Transitioned the 1107th Aviation and Classification Repair Activity Depot into the 1107th Theater Aviation Sustainment Maintenance Group, adding an aviation maintenance company (depot) and a ground maintenance company
- ♦ Mobilized the 1107th's C-23 detachment for a third tour in support of Operation Iraqi Freedom, providing inter-theater airlift support to coalition forces
- ♦ Were provided logistical support to the entire brigade including food, fuel, ground and aviation maintenance, ammunition and communications support by the 935th Aviation Support Battalion during annual training



### MISSION

The 20th Combat Aviation Brigade deploys to an area of responsibility to provide command, control, staff planning and supervision of combat aviation brigade operations.

The brigade's units fly a combination of AH-64A Apache attack helicopters, OH-58 Kiowa observation helicopters and UH-60 Blackhawk utility helicopters. It also has a detachment of two C-23 Sherpa cargo airplanes and a C-12 transport airplane.

The brigade's units are capable of performing unit, intermediate and depot-level aviation maintenance. Missouri is one of only five locations in the U.S. with the capability to perform depot-level aviation maintenance.



# 131ST FIGHTER WING

*St. Louis*



## MISSION

The 131st Fighter Wing began transitioning to the B-2 Spirit Stealth Bomber in summer of 2007 and is continuing to make great strides to transition into a classic associate bomb wing at Whiteman Air Force Base.

While 131st Fighter Wing's primary operational mission is its F-15C/D air superiority operations, other man-power is dedicated to providing for the unit's overall combat readiness, base operating support at Lambert, and for performing combat and emergency duty in support of federal and state missions.

Cannon Range is the state's only aerial bombing and gunnery range, serving all services.

Tenant units at Lambert have unique skill sets that set them apart, including the 231st Civil Engineer Flight's high-demand construction planning and management, the 239th Combat Communications Squadron's highly-mobile, deployable communications capability, and the 571st Air Force Band's musical ensembles.

## ORGANIZATION

Col. Robert L. Leeker  
Command Chief Master Sgt. Lisa D. Kessinger

### 131st Operations Group

St. Louis

- ♦ 110th Fighter Squadron - St. Louis
- ♦ 131st Operations Support Flight - St. Louis

### 131st Maintenance Group

St. Louis

- ♦ 131st Aircraft Maintenance Squadron - St. Louis
- ♦ 131st Maintenance Squadron - St. Louis
- ♦ 131st Maintenance Operations Flight - St. Louis

### 131st Mission Support Group

St. Louis

- ♦ 131st Civil Engineer Squadron - St. Louis
- ♦ 131st Logistics Readiness Squadron - St. Louis
- ♦ 131st Security Forces Squadron - St. Louis
- ♦ 131st Communications Flight - St. Louis
- ♦ 131st Mission Support Flight - St. Louis
- ♦ 131st Services Flight - St. Louis

### 131st Medical Group

St. Louis

### Detachment 1, Cannon Range

Laquey

### Tenant Units

- ♦ 239th Combat Communications Squadron
- ♦ 231st Civil Engineer Flight
- ♦ 571st Air Force Band, Band of the Central States

## HIGHLIGHTS

- ♦ Mobilized 416 Airmen as part of Task Force St. Louis, wracking up 1,119 man-days - 13,547 hours - at five locations during the 13-day flood relief effort
- ♦ Deployed or mobilized nearly 270 personnel assigned to Lambert in support of the Global War on Terrorism, Operation Jump Start and other military exercises
- ♦ Saw unprecedented recruiting success as Lambert recruiters achieved 123 percent enlisted strength in the wing and tenant units, ensuring trained and available personnel can meet mission needs and will provide an experienced workforce well into the future
- ♦ Helped Airman 1st Class Angela Hills, a member of the 131st Fighter Wing, become the oldest person ever to graduate from Air Force basic military training
- ♦ Continued to be fully engaged with Air Force modernization initiatives, as evidenced by the 239th Combat Communications Squadron, which currently exceeds the qualification percentages set forth by the Air Force for compliance with Defense Department Directive 8570 Information Assurance Certifications
- ♦ Achieved a major milestone by completing the first B-2 sortie flown and launched by Missouri Air Guard
- ♦ Celebrated the Missouri Air Guard's first unit training assembly at Whiteman Air Force Base in October 2008



# 139TH AIRLIFT WING

## ST. JOSEPH

### ORGANIZATION

Col. Stephen D. Cotter  
Command Chief Gaila Sullivan

#### 139th Operations Group

St. Joseph

- ♦ 180th Airlift Squadron - St. Joseph
- ♦ 139th Operations Support Flight - St. Joseph

#### 139th Maintenance Group

St. Joseph

- ♦ 139th Aircraft Maintenance Squadron - St. Joseph
- ♦ 139th Maintenance Squadron - St. Joseph
- ♦ 139th Maintenance Operations Flight - St. Joseph

#### 139th Mission Support Group

St. Joseph

- ♦ 139th Aerial Port Squadron - St. Joseph
- ♦ 139th Civil Engineer Squadron - St. Joseph
- ♦ 139th Logistic Readiness Squadron - St. Joseph
- ♦ 139th Security Forces Squadron - St. Joseph
- ♦ 139th Communications Flight - St. Joseph
- ♦ 139th Mission Support Flight - St. Joseph
- ♦ 139th Services Flight - St. Joseph

#### 139th Medical Group

St. Joseph

#### Tenant Units

- ♦ 241st Air Traffic Control Squadron
- ♦ Advanced Airlift Tactics Training Center

### HIGHLIGHTS

- ♦ Deployed nearly 100 members in support of Operations Iraqi and Enduring Freedom
- ♦ Reported for state emergency duty during December 2007 ice storm
- ♦ Celebrated the 25th anniversary of the Advanced Airlift Tactics Training Center, which trains Army National Guard pilots and was named Air Mobility Command's 'Center of Excellence'
- ♦ Trained active duty officers through the 241st Air Traffic Control Squadron's new training program
- ♦ Saw 2nd Lt. Mark McDaniel awarded \$10,000 for suggesting a C-130 modification which saved the Air Force more than a million dollars
- ♦ Sent the 139th Airlift Wing Medical Group on its first-ever humanitarian mission to Panama
- ♦ Participated in the first joint Missouri Army/Air National Guard deployment
- ♦ Volunteered for community service projects including restoring a Vietnam-era fighter, cleaning up a historic

- St. Joseph cemetery, and aiding Noyes Home for Kids, Backpack for Buddy and Second Harvest Food Bank
- ♦ Were visited by the Missouri Military Preparedness and Enhancement Commission



### MISSION

The 139th Airlift Wing remains globally engaged in continuing operations by providing the state and nation with immediately deployable, combat-ready C-130 H-model aircrafts.





# 157TH AIR OPERATIONS GROUP

## JEFFERSON BARRACKS



### MISSION

The 157th Area Operations Group provides trained, combat-ready professionals to the Pacific Air Force to employ decisive air and space power by effective command and control of operational and theater-level forces in support of the US Pacific Command.

It supports other area operations centers worldwide as the situation dictates. The 157th Air Operations Group is prepared to provide this same level of command and control to Missouri in times of state emergency.

### ORGANIZATION

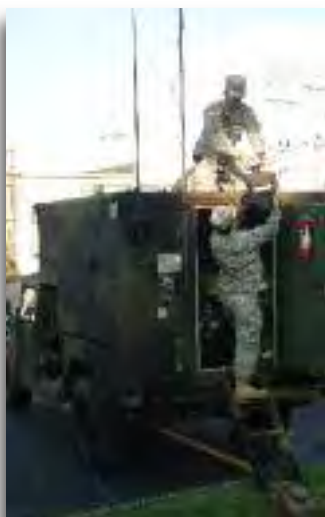
Col. David W. Newman

### HIGHLIGHTS

- ♦ Earned an 'excellent' rating from the inspector general on its first Operational Readiness inspection with Pacific Air Forces
- ♦ Established the 157th as the lead unit in integrating air operation commands into the Air Forces Distributed Mission Operations initiative
- ♦ Completed all Air Force Air Operations Center weapons system upgrades, bringing the 157th up to established Air Force Standards
- ♦ Provided trained professionals to Central Command, Pacific Air Forces and other major commands in a wide range of command and control roles in order to support Joint Force Air Component Command's specific tasking
- ♦ Was the lead Air National Guard unit to complete weapon system transformation to accept new Air Operations Center mission requirements established by the Air Force



### CERFP PROGRAM



Since its inception in 2004, the Missouri National Guard's Chemical, Biological, Radiological/Nuclear, and Explosive - Enhanced Response Force Package program has been a valuable asset for state and federal authorities.

Missouri stood up one of the first 12 teams as a proof of concept demonstration. The teams are capable of performing mass decontamination, triage emergency medical treatment and locating and extracting victims from incident hot zones.

The teams are forward-deployed strategic assets that are fully prepared to respond to hazards associated with such incidents. The teams provide follow-on forces in support of the 7th Civil Support Team, another Missouri National Guard team that supports civil authorities during emergencies.

Missouri's teams are made up of multiple Modified Table of Organization and Equipment units. The 35th Engineer Brigade is assigned the responsibilities of the command and control element, as well as the search and extraction team mission. The 70th Troop Command, via 3175th Chemical Company, serves as the decontamination element. The Missouri Air National Guard provides the essential medical capability through components of the 139th Airlift Wing and the 131st Bomb Wing.

As forces across the spectrum of homeland defense continue to evolve, Missouri National Guard teams continue to transform within the dimensions of the Defense Support to Civil Authorities environment to remain a force multiplier. The manner in which members execute their efforts to support the program will influence its future stability and growth.



# FIELD OPERATING AGENCIES

## 7TH CIVIL SUPPORT TEAM

The 7th Weapons of Mass Destruction Civil Support Team is a 22-member, joint Air and Army Guard team that supports civil authorities at domestic chemical, biological, radiological, nuclear and high-yield explosive incident sites.

The Fort Leonard Wood-based team is responsible for identifying unknown agents and substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for state support.

### HIGHLIGHTS

- Supported the Department of Natural Resources and the Environmental Protection Agency in recovering and identifying unknown hazardous materials after a March flood
- Participated in a multi-state earthquake exercise in Memphis, Tenn.
- Aided the Lebanon Fire Department and Laclede County Office of Emergency Management by identifying unknown chemical agents that caused illnesses in a business
- Deployed the Unified Command Suite to provide communications for the Missouri National Guard's June flood response
- Aided Louisiana authorities' evacuation efforts and helped the Department of Environmental Quality survey and assess hazardous materials in seven parishes



## 140TH REGIMENT

The 140th Regiment, Missouri Regional Training Institute, at Fort Leonard Wood, and Regional Training Site-Maintenance, in Jefferson City, train Guard, Reserve and active duty Soldiers from across the U.S.

The regiment teaches four military occupational specialty courses, First Line Leaders, Army Basic Instructor, Combat Lifesaver, Observer/Controller and Company Pre-Command. It also has Officer and Warrant Officer Candidate Schools.

The regiment's Training and Evaluation Battalion prepares Missouri's Citizen-Soldiers for mobilization and assists units from other states. The

battalion provides training assistance and an independent, unbiased evaluation of mobilization training to the adjutant general to ensure units deploy as fully-trained and ready forces.

In 2008, the training battalion conducted operations in Texas, Camp Clark, Camp Crowder and Fort Leonard Wood.



## MISSOURI REGIONAL TRAINING INSTITUTE

### HIGHLIGHTS

#### *Regional Training Institute*

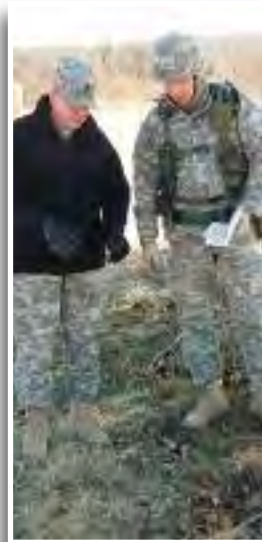
- Held 68 courses for 1,609 Soldiers
- Commissioned 31 2nd lieutenants
- Graduated six warrant officers

#### *Regional Training Site-Maintenance*

- Held 78 Courses for 656 Soldiers

#### *Training & Evaluation Battalion*

- Trained and certified more than 1,400 Soldiers supporting six deployments



## COUNTERDRUG TASK FORCE

The Counterdrug Task Force provides specialized equipment, facilities and highly-skilled personnel to help law enforcement agencies and community-based organizations respond to the ever-changing drug threat.

The task force carries out missions to promote supply and demand reduction, as well as counterdrug aviation. The Counterdrug Task Force supports the Global War on Terrorism by thwarting the funding of terror activities by countering narco-terrorism activities.

### HIGHLIGHTS

The task force provided aerial and analytical support to law enforcement in seizures between October 2005 and September 2008.

- Fielded more than 40 Soldiers and Airmen to participate in Counterdrug Task Force school programs and analyst support roles
- Mentored and educated more than 139,294 elementary and high school students in 1,717 schools throughout Missouri

The task force aided law enforcement authorities across the state in the arrests of 10,286 suspects between October 2005 and September 2008.

#### *In that same period seized:*

- \$26,272,496 in drugs
- \$25,848,061 in drug-related currency
- \$1,025,625 in property
- \$1,320,016 in vehicles
- 1,521 weapons
- 688 meth labs



# MISSOURI NATIONAL GUARD PROGRAMS

## VETERANS RECOGNITION PROGRAM



*Since its establishment in 2000, the Veterans Recognition Program has honored thousands of Veterans throughout Missouri. The program presents Veterans with awards that include a medal, medallion, certificate and signed letters from Missouri's adjutant general and governor.*

- ♦ Have presented a total of 44,040 World War II Veterans awards since 2000
- ♦ Have presented 14,565 Korean War Medallions since 2003
- ♦ Have presented 19,922 Vietnam War Awards since 2006
- ♦ Participated in more than 73 ceremonies honoring more than 2,100 Veterans from October 2007-September 2008

## FAMILY PROGRAM OFFICE



*member readiness and retention.*

*The State Family Program Office has a twofold mission - to improve the quality of life for Missouri National Guard members, and to enhance service*

- ♦ Held its second Youth Camp, giving 47 military children from across Missouri a chance to participate in team-building activities, a River Rascals baseball game, swimming at Riverchase Recreation Center and paintball
- ♦ Provided \$161,000 in emergency financial assistance to Missouri Guard and Reserve Component Soldiers and Families through the Missouri Military Family Relief Fund
- ♦ Honored Sandra Fritz, representing the Air Guard, and Jeannie Zerbonia, representing the Army Guard, with the first Volunteer of the Year Awards
  - Hosted distinguished speakers including chairman of the Joint Chiefs of Staff, Adm. Michael Mullen, then-chief of the National Guard Bureau, Lt. Gen. Steven Blum, current chief of the National Guard Bureau, Lt. Gen. Craig McKinley and adjutant general of the Missouri National Guard, Maj. Gen. King Sidwell
  - Were honored by the mayor of St. Louis who declared a 'Military Family Appreciation Day'
  - Hosted more than 100 children from across the country at the Youth Symposium, which included team building activities and a trip to the Gateway Arch.

## FUNERAL HONORS PROGRAM

*The Funeral Honors Program coordinates and provides military funeral honors to Veterans.*

- ♦ Has 13 teams strategically located throughout the state in Cape Girardeau, Jefferson City, Joplin, Kansas City, Macon, Poplar Bluff, Rolla, Springfield, St. Joseph, Warrensburg, West Plains and two in St. Louis
- ♦ Is available to serve at Veterans funerals at all hours of the day, every day of the year

- ♦ Is augmented by traditional members of the Missouri National Guard when the demand for teams at funeral services exceed the funeral honors program's normal capability



## EMPLOYER SUPPORT OF THE GUARD AND RESERVE



*outstanding support, increases awareness of the law, and mediates conflicts.*

*Employer Support of the Guard and Reserve promotes employer appreciation of employees' military service. The program recognizes*

- ♦ Obtained a grand total of 2,627 employers signatures on statements of support
- ♦ Briefed more than 8,132 service members on the Uniformed Services Employment and Reemployment Rights Act laws
- ♦ Saw an its ombudsman case load decrease by 24 percent to 279 cases in FY-08
- ♦ Recognized hundreds of supportive employers with awards throughout the year and selected 14 for higher awards at committee's annual awards banquet held in August
- ♦ Ran bosslifts to Fort Leonard Wood, Camps Clark and Crowder, Camp Atterbury, Ind. and Norfolk, Va., and hosted an employer appreciation event in St. Joseph



## TRANSITION ASSISTANCE OFFICE

*The Transition Assistance Office helps servicemembers access their VA benefits and healthcare services.*

- Provides information and assistance in understanding and obtaining benefits and services through VA and the military health system
- Coordinates with VA, TRICARE, Veterans Service Organizations and other resources to provide required information and assistance
- Provides benefits briefings throughout the state of Missouri to Soldiers, Veterans and family members
- Established Partnership with Department of Veterans Affairs, Social Security Administration, Department of Conservation, TRICARE Medical

and Dental, U.S. Department of Labor, Missouri's 529 College Savings Plan, Missouri Veterans Commission, U.S. Small Business Administration and the Missouri Career Center

- Conducts monthly status calls and visits to Warrior in Transition Unit Soldiers, providing them information and assistance
- Launched the Home-front Education and Resource Outreach (HERO) program
  - Educates Soldiers and Families on the services and assistance available during pre-deployment, de-ployment, mobilization and post- deployment.
  - Held the first HERO program in June and three more HERO events during fourth quarter of FY08.



## STATE PARTNERSHIP PROGRAM

*Missouri's partnership with Panama enhances regional combatant commanders' ability to build enduring civil-military relationships, improving long-term international security while building a partnership across all levels of society.*

### FY-08 Highlights:

- Helicopter non-destructive inspection
- Medical and disaster preparedness
- Senior medical director orientation
- Memorandum of understanding signing
- Defense threat reduction agency weapons of mass destruction exchange
- Children's Mercy medical visit
- Southern Command State Partnership Conference
- C-130 tactical operations exchange

### Focus areas in FY-08 include:

- Emergency preparedness
- Disaster response
- Military exercises and peacekeeping operations
- Border, port and aviation defense and security
- Officer and noncommissioned officer development
- Military and media relations
- Border, port and aviation defense and security
- Leadership, officer and NCO development
- Medical
- Defense and democratic institutions reform
- Natural resources and economic security
- University and education exchange programs

## CONSTRUCTION

*The Construction and Facilities Management office assists in preparing units to deploy and respond to state and federal mission requirements. This is done through providing effective design, construction and maintenance of facilities and installations designed to meet each unit's functional needs and requirements.*

- Revitalization programs are underway on several readiness centers state-wide in efforts to improve the public appearance of the facilities as well as the facilities internal functions.
- Construction has begun on a new Armed Forces Reserve Center at Jefferson Barracks. This facility will house units from the Guard and U.S.

Army Reserve that are currently in multiple buildings on site.

- A replacement facility is under construction to house the AH-64 Apache helicopter maintenance activities located at Whiteman Air Force Base in Knob Noster.
- Design is in earnest for building additions and alterations to support stationing of the new Infantry Battalion force structure in various readiness centers state-wide.
- Funds were provided for the continued construction of the new facilities to house the Theater Aviation Sustainment Maintenance Group in Springfield. Phase II of the four-phase project is slated to begin in FY-09.







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